THIRD QUARTER 2019-20 REVENUES 14 May 2020



Agenda

Highlights Q3 2019-20 Performance Outlook



Highlights



Continued improvement in Operating Verticals trends



Resilient Broadcast; return to slight growth QoQ



Solid outcome of Spring renewal campaign with USG



New commercial win in Maritime Mobility



MoU to connect schools in DRC, highlighting the opportunity represented by government programs



Updated financial objectives confirmed

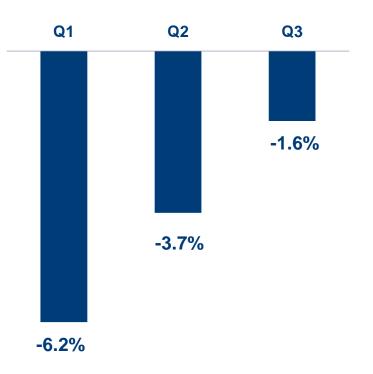


Continued improvement in Operating Verticals trends

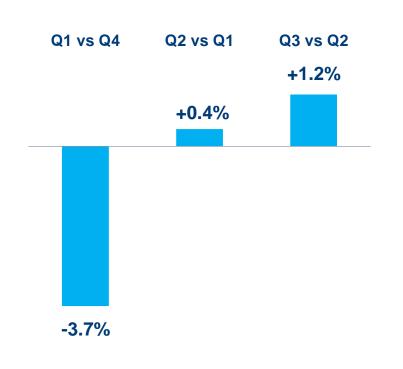


RETURN TO SLIGHT SEQUENTIAL GROWTH





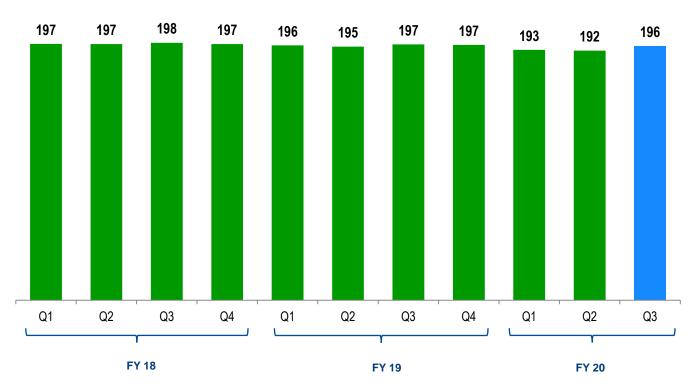






Long term resilience of Core Broadcast revenue

Broadcast: quarterly revenues (€m)



At constant currency and accounting standards
Excluding Fransat
Converted at FY19 €/\$ rate of 1.14
Excluding ETL 25B and Q1 FY18 data proforma for Noorsat integration



Konnect Africa to connect thousands of schools in DRC

- ► MoU to provide high speed connectivity to 3,600 schools in DRC as part of Schoolap project
- Access to a digital platform of high quality teaching materials provided by local partners
- Scope to expand in the future
 - > 20,000 rural schools in DRC
 - Potential expansion to other countries
- ► Highlights opportunity of government needs in e-education, e-agriculture, e-administration...







Strong potential of government-backed digital inclusion programs in SSA



Agenda

Highlights Q3 2019-20 performance Outlook

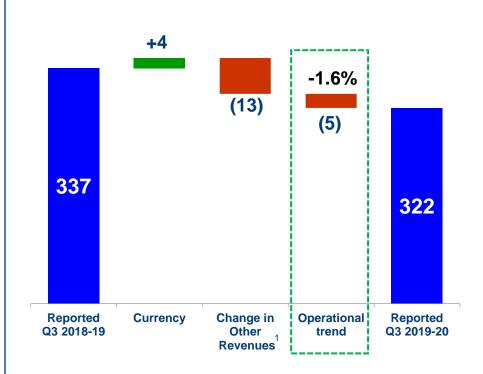


Q3 2019-20 revenues

Total revenues of €322m, down 4.4%

- ▶ Lower Other revenues
 - Positive one-off last fiscal year
- Positive currency effect
 - €/\$ rate of 1.10 vs 1.14 last year
- ▶ No perimeter impact
- Revenues from the Operating Verticals down 1.6% like-for-like

Q3 2019-20 Y-O-Y REVENUE BRIDGE (€M)





Q3 2019-20 revenues by application

		REVENUE CONTRIBUTION ¹	REVENUES (€m)	LIKE-FOR-L YoY	IKE ² CHANGE QoQ
Broadcast		62%	199	-0.2%	+2.1%
Data & Professional Video		14%	45	-7.6%	+0.2%
Government Services		12%	40	-2.4%	+2.3%
Fixed Broadband		6%	19	-2.6%	-2.3%
Mobile Connectivity		6%	21	+2.0%	-3.5%
Total Operating Verticals			323	-1.6%	+1.2%
Other revenues			(1) ³	-€13m	-€1m

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¹ The share of each application as a percentage of total revenues is calculated excluding "Other revenues".

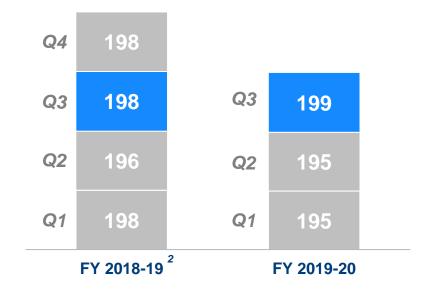
² At constant currency and perimeter

³ Of which -€3m related to Hedging revenues

Broadcast

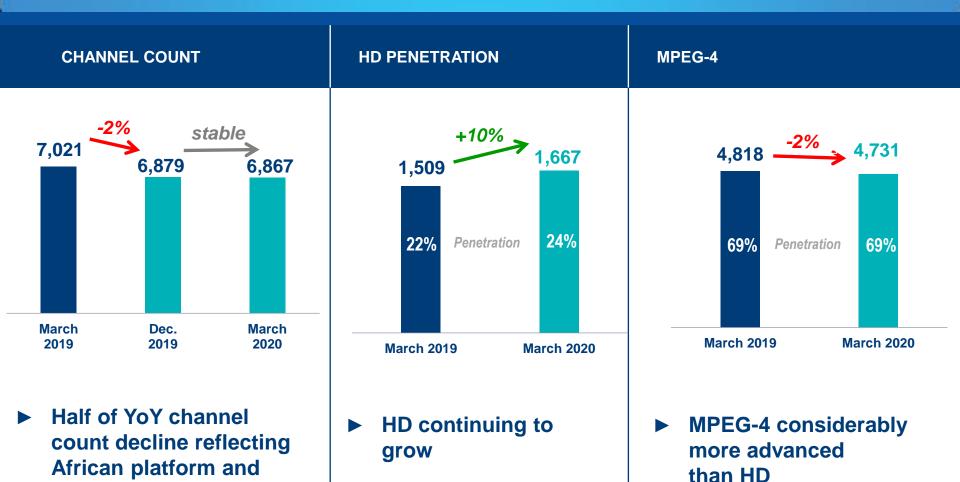
Revenues of €199m, stable like-forlike¹ on a y-o-y basis

- Return of a couple of transponders in Russia
- Higher revenues in MENA and at 28.5°East
- Revenues up 2.1% Q-o-Q
 - Positive one-off for circa €1m
- Robust commercial activity
 - New DTH platform in SSA
 - Renewal and expansion of business in Western Balkans at 16°East
- Entry into service of Eutelsat 7C
 - 19 Incremental transponders in SSA
- ► Eutelsat 5 WB replacing Eutelsat 5WA





Channel count stable QoQ





QoQ

negative one-off

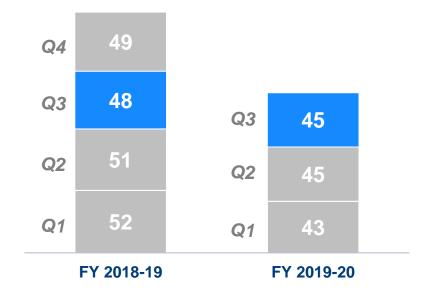
Channel count stable

Penetration still only

24%

Data & Professional Video

- Revenues of €45m, down 7.6% y-o-y like-for-like¹
- Revenues stable Q-o-Q
- Environment remains highly competitive
- **▶** Ongoing pricing pressure
- Improving trends vs H1
 - Better volumes
 - Easing comparison basis
- ▶ Professional Video affected by Covid-19 in March; deeper impact expected in Q4

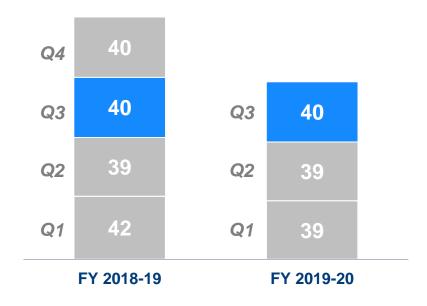




Government Services

Revenues of €40m, down 2.4% y-o-y like-for-like¹

- Carry-forward effect of 2019 renewals rates (85% in Spring and 90% in Fall)
- Contribution of EGNOS since mid-February
- ► Revenues up 2.3% Q-o-Q
- ► USG renewal rate above 85% in Spring campaign
- Q4 to benefit from
 - Full quarter contribution of EGNOS
 - Relocation of ETL 7A





Fixed Broadband

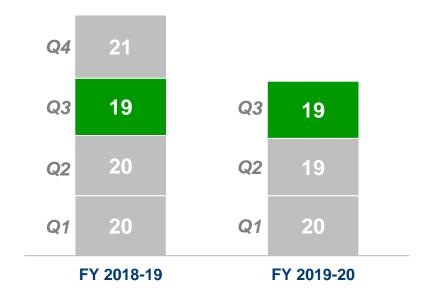
Revenues of €19m, down 2.6% y-o-y like-for-like¹

▶ Broadband Europe

- Lack of capacity
- Lower contribution from traditional distributors
- Growth of PPP

Broadband Africa

- Modest revenues
- Focus to remain on trialling distribution models on a limited scale
- MoU to provide high speed connectivity to schools in DRC





Mobile Connectivity

Revenues of €21m, up 2.0% y-o-y like-for-like¹

Continued ramp-up of Maritime

► Revenues down 3.5% Q-o-Q

Reflecting a positive one-off in Q2

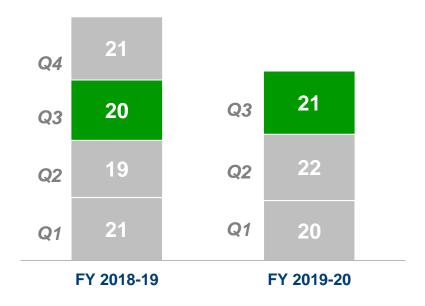
► Effect of Covid-19

- Limited to a slowdown of capacity contracts on KA-SAT in March so far
- Impact of lower airline and maritime traffic more pronounced in Q4

Commercial win in Maritime

- Ku coverage on a regional basis for selected sailing areas
- First reference customer for Konnect VHTS in Mobility







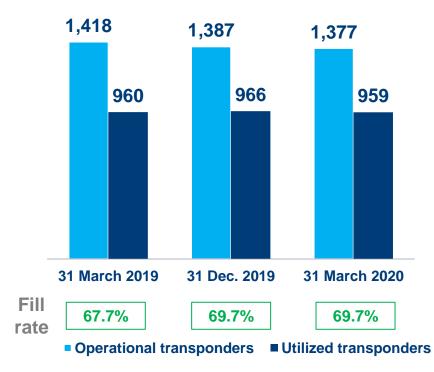
Backlog and Fill Rate

BACKLOG (€BN)

4.4 4.3 4.2 Broadcast 73% 68% 67% 31 March 2018 31 Dec. 2019 31 March 2020

- ► 3.2 years of revenues
- Total backlog of €4.2m
- No significant Broadcast renewals
- ► Broadcast accounting for 67%

OPERATIONAL AND UTILIZED TRANSPONDERS



► Impact of changes in the fleet

- E12WB in inclined orbit
- Entry into service of E7C
- Transfer of services from E5WA to E5WB



Agenda

Key Highlights Q3 2019-20 performance Outlook



Eutelsat is well positioned to weather Covid-19 crisis



► Nominal operations allowing full business continuity



- Highly resilient activity
 - Long-term contracts
 - Substantial backlog representing 3.2 years of revenues
 - Criticality of our capacity for customers



▶ Business to remain highly cash generative





- Headroom relative to the 4.0x covenant on non-Bond Debt
- Well-spread refinancing schedule; no maturities before June 2021
- Strong liquidity position comfortably above €1bn at end-March¹

Impact of Covid-19 on revenues: highly resilient activity

LIMITED IMPACT ON FY 20

FY 21 IMPACT UNDER ASSESSMENT

- ► Resilience of core broadcast (>60% of revenues)
- ▶ Professional Video, in particular Occasional Use (c.1%) impacted by cancellation of sport events
- ► Mobile Connectivity (6% of revs.) affected by lower traffic
- ► Fixed Broadband (6% of revs.) facing more challenging customer gathering

Limited impact of c.€20m on FY 20 revenues

- ► FY 20 effects likely to be reflected at least into early FY 21
- ► Likely delays in deployment plan pushing out revenues
 - Rollout of Ground gateways of KONNECT
 - Launch of EUTELSAT QUANTUM
- Generalised slowdown in the pace of new business

Assessment of FY 21 impact underway



Financial outlook adjusted on April 9 is confirmed

OPERATING VERTICALS REVENUES¹

► FY 2019-20: around €1,250m

CASH CAPEX

► FY 2019-20 to FY 2021-22: not exceeding average of €400m² per year

DISCRETIONARY FREE CASH FLOW³

► Temporary suspension of objective pending assessment of Covid-19 crisis impact on future years

LEVERAGE

- ► Maintain investment grade credit rating
- Aiming at medium-term net debt / EBITDA around 3x

DISTRIBUTION

- ► FY 2019- 20 dividend reduced by 30%⁴
 - 'Stable to progressive' dividend policy to be restored once circumstances permit
- Suspension of Share Buy-Back program

Based on current perimeter and € / \$ rate of 1.14; When converted at €/\$ rate of 1.10, this would be equivalent to €1,268 million.

² Inc. cash outflows related to ECA loan repayments and capital lease payments;

³ Net cash flow from operating activities less Cash Capex less Interest and Other fees paid net of interest received.

^{3 30%} cut relative to the FY 19 dividend of 1.27

To Sum Up



Continued underlying improvement in revenue trends as expected



Resilient Broadcast, with return to slight growth QoQ



Solid financial position with strong cash generation capacity, even in an environment of lower growth



High level of shareholder remuneration even after 30% dividend cut



Well-positioned to face Covid-19 thanks to resilient businesses, high backlog, strong financial position and high level of cash-generation





Nominal deployment plan under review as assessment of COVID-19 impact is underway

Name	eutelsat QUANTUM	KONNECT VHTS	EUTELSAT HOTBIRD 13F	EUTELSAT HOTBIRD 13G	EUTELSAT 10B
Orbital Position	TBD	TBD	13° East	13° East	10° East
Launch date ¹	Q3 2020 ³	H2 2021	H2 2021	H2 2021	2022
Manufacturer	AIRBUS DEFENCE & SPACE	Thales Alenia A Thesias / Princecurius Carríony Space	AIRBUS DEFENCE & SPACE	© AIRBUS DEFENCE & SPACE	Thales Alenia A Transa F F F CONTROL OF SPACE
Launcher	arianespace	TBD	TBD	TBD	TBD
Coverage	Flexible	Europe	Europe	Europe	EMEA, Atlantic & Indian Ocean
Applications	Government Services	Connectivity Government	Video	Video	Mobile Connectivity
Total Capacity (TPE/Spotbeams)	N/A	~230 Ka / 500 Gbps	73 Ku ⁴	73 Ku ⁴	12 Ku / 20 C / c. 35 Gbps
o/w Expansion ²	N/A	~230 Ka / 500 Gbps	-	-	-48 Ku c. 35 Gbps

¹ Calendar year



² Excludes unannounced redeployments

³ Likely to be delayed due to the Covid-19. Impact under assessment

⁴ "Nominal capacity corresponding to the specifications of the satellites. Total operational capacity at the HOTBIRD orbital position will remain unchanged with 102 physical transponders (95 TPE), once regulatory, technical and operational constraints are taken into

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